

TRAVIS COUNTY HEALTHCARE DISTRICT D/B/A CENTRAL HEALTH

BOARD OF MANAGERS RESOLUTION

ADOPTING THE FISCAL YEAR 2025 BUDGET

The Board of Managers (hereafter, “Board”) of the Travis County Healthcare District (the “District”), d/b/a Central Health, hereby adopts the Central Health **Fiscal Year 2025 Budget** (the “FY25 Budget”), which:

- A. consists of the FY25 Budget **Sources and Uses Summary - All Funds** (Attachment A), the FY25 **Budget Uses Detail** (Attachment B), and the FY25 **Opioid Settlement Funds** (Attachment C), each of which is incorporated herein by reference as if set out in full;
- B. directs the President and CEO to continue to lead implementation of the Board-adopted **Healthcare Equity Plan**, with which the maturing hospital district aims to build an equitable system of care that is comprehensive and accountable and can close health disparities, including a 10-year difference in life expectancy between eastern and western Travis County; and
- C. directs the President and CEO to maintain the District’s financial strength, flexibility, and sustainability through prudent management of its revenues and cash reserves, while advancing these **strategic priorities** in FY25 and periodically reporting progress to the Board:
  - **Increase Access and Capacity:**
    - *Expand Access to Specialty Care:* The FY25 Budget allows the 19 lines of service launched in FY24 to continue to grow, with a target of 30,000 annual patient visits, or about a tenfold increase over FY24 patient volume.
    - *Healthcare for the Homeless:* The FY25 Budget supports staffing one clinic-based and one mobile comprehensive care team (“Bridge Teams”) that provide ongoing care to patients who lack stable housing.
    - *Access to Mental Health Services:* The FY25 Budget provides funding for new psychiatric, therapy, and counseling services through Central Health providers.
    - *Robust Post-Acute including Respite:* The FY25 Budget expands post-acute services through the Transitions of Care program in skilled nursing facilities, targeting a 30% increase over FY24 in direct and contracted patient bed days in these facilities.
    - *Substance Use and Addiction Medicine:* The FY25 Budget expands specialty behavioral health services, including funding substance use disorder treatment services and peer recovery support staff.
  - **Care Coordination**
    - *Program Alignment and Augmentation:* The FY25 Budget adds 21 full-time employee equivalents (“FTEs”) to the Central Health Patient Navigation Center.
    - *Access to Hospital Care:* The FY25 Budget adds 12 FTEs and funds implementing additional Transitions of Care teams at local hospital emergency rooms and on inpatient floors, to coordinate care with Central Health providers, achieve better

patient outcomes, and work with hospital case managers to identify patients at high risk of readmission and provide them with appropriate discharge plans.

- *Social Determinants of Health*: The FY25 Budget provides additional funding to be distributed through Central Health’s Community Health Initiatives Fund, focusing on the Board-identified emerging priority of reducing food insecurity.
- **Member Enrollment and Engagement**
  - *Enrollment and Eligibility*: The FY25 Budget expands strategies and tactics to increase and maintain enrollment in Central Health’s Medical Access Program (“MAP”), including on-site enrollment teams at clinical facilities, more virtual enrollment options, focused outreach to enroll eligible justice-involved Travis County residents, and both MAP and disability application assistance for those experiencing homelessness. Goals of this expansion include improving CommUnityCare’s payor mix by reducing the percentage of uninsured county residents and increasing transition of MAP and MAP Basic enrollees to the state’s Texas Medicaid program and Children’s Health Insurance Program.
  - *Coverage Programs, Benefits, and Structures*: The FY25 Budget includes additional premium support for MAP patients transitioning to Sendero Health Plans coverage for dialysis, organ transplants, and stem cell therapy. The District continues to seek opportunities to increase the standard MAP enrollment period from six to 12 months.
- **System of Care Infrastructure**
  - *Health Systems Technology*: The FY25 Budget supports the electronic medical records system and additional staff to analyze its data to monitor and report on performance and quality. The FY25 Budget also funds needed enhancements to Central Health’s technology backbone and cybersecurity preparedness.
  - *Foundation Enablers*: The FY25 Budget supports expanded healthcare operations and new clinical facilities. It also provides funding to meet the District’s increased needs for human resources management, central administration, compliance and finance services, communications, and community and stakeholder relations. Central Health is investing in these measures to improve overall employee job satisfaction and achieve a reporting score of 82% or higher.

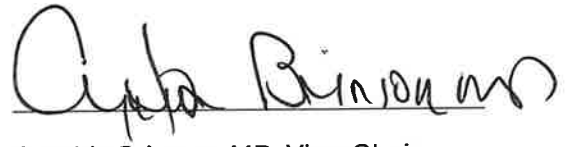
The District anticipates that the FY25 Budget will produce outcomes that matter to the Central Health system, to its patients, to healthcare providers both within and without the safety-net system the District is committed to creating in Travis County, and to the broader community. This includes meaningful progress on what the district has identified as four aims of health equity: better care for Travis County residents with low income, better health for the whole community, better value for the tax revenues invested in healthcare, and better opportunities for low-, middle-, and high-skilled workers in the Central Texas healthcare workforce.

Pursuant to Chapter 281 of the Texas Health and Safety Code, the Central Health FY25 Budget Sources and Uses Summary and ad valorem property tax rate must be approved by the Travis County Commissioners Court before the budget takes effect. Moreover, any expenditures incurred or paid pursuant to this FY25 Budget shall adhere to the District's existing financial policies and any others adopted by the Board regarding reserve levels or spending that explicitly requires Board approval. The funding of Central Health activities and services is predicated on the District continuing to meet the mission of Central Health: to provide access to healthcare services for residents in Travis County that are low-income and uninsured.

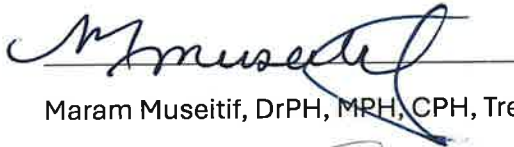
ADOPTED at an open meeting of the Central Health Board of Managers held on the 21st day of August 2024.




Ann Kitchen, Chairperson



Cynthia Brinson, MD, Vice-Chair



Maram Museitif, DrPH, MPH, CPH, Treasurer



Manuel Martin, MD, Secretary



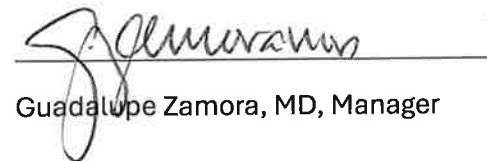
Shannon Jones, MPA, Manager



Amit Motwani, Manager



Cynthia Valadez, Manager



Guadalupe Zamora, MD, Manager



Eliza May, MSSW, MLSW, Manager

# Staff Recommendations regarding Board Manager Recommended Proposals

**Value: Align impact of emerging priorities to overall vision, strategic plan, organizational goals and use data driven insights to inform prioritization.**

## Alignment of Recommended Proposals to Existing Priorities

- SJ – Enhance outreach and services for men of color by directly funding community service providers including Balck Men's Health Clinic and adding support for the African American Family Support Conference
- CV – Prioritize healthcare services for Latinos experiencing homelessness who have been underrepresented in homeless services needs assessments
- AK – Explore working with TexHealth Central Texas to leverage additional funding streams to expand access to health insurance coverage for low income Travis County residents
- MM – Propose initiative to remove social media in local schools through Central Health Equity Policy Council
- AM – Conduct outreach to service/hospitality industry employees to promote enrollment in coverage
- AM – Develop more community health workers
- AM – Explore effective, ethical application of AI and other emerging technologies

## Proposals Recommended for Business Case and/or RFP Process

- MMDrPH – Develop Business Case to develop plan to improve cancer survivorship care to ensure seamless access across the continuum from screening, to diagnosis, to post treatment follow-up
- CV – Solicit vendor for Hispanic Family Support Conference through RFP to move forward with planning and implementation
- AK – Develop Business Case for expansion of EMCOT teams to meet needs of CH population
- AK/AM – Focus second Community Health Initiatives Fund (CHIF) RFP solicitation on food insecurity and food as medicine as part of Central Health's development of a fully aligned SDOH/NMDoH strategy