

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BUDGET AND FINANCE COMMITTEE MEETING Wednesday, August 21, 2024, 4:00 p.m.

Videoconference meeting¹

A quorum of the Committee and the presiding officer will be present at:

Central Health Administrative Offices 1111 E. Cesar Chavez St. Austin, Texas 78702 Board Room

Members of the public may attend the meeting at the address above, or observe and participate in the meeting by connecting to the Zoom meeting link listed below (copy and paste into your web browser):

https://us06web.zoom.us/j/88484745017?pwd=wIFKNjdpcNY0irW7bhbEEalRtRlWua.1

Meeting ID: 884 8474 5017 Passcode: 944692

Links to livestream video are available at the URL below (copy and paste into your web browser):

https://www.youtube.com/@tchealthdistrict/streams

Or to participate by telephone only: Dial: (346) 248 7799 Meeting ID: 884 8474 5017

Passcode: 944692

The Committee may meet via videoconference with a quorum present in person and will allow public participation via videoconference and telephone as allowed under the Open Meetings Act. Although a quorum of the Committee will be physically present at the location posted in this meeting notice, we strongly encourage all members of the public to observe the meeting virtually

and participate in public comment, if desired, through the virtual meeting link or telephone number listed on this meeting notice.

Members of the public who attend in person should conduct a self-assessment before coming to the building to ensure they do not have a high temperature or any symptoms of COVID-19. Anyone who is symptomatic and/or has a fever should contact their healthcare provider for further instructions. Symptomatic members of the public can still participate, if desired, through the virtual meeting link or telephone number listed on this meeting notice. Resources related to COVID-19 can be found at the following link:

https://www.centralhealth.net/covid-info/.

A member of the public who wishes to make comments virtually during the Public Communication portion of the meeting must properly register with Central Health **no later than 2:30 p.m. on August 21, 2024**. Registration can be completed in one of three ways:

- Complete the virtual sign-in form at https://www.centralhealth.net/meeting-sign-up/;
- Call 512-978-9190 and leave a voice message with your full name, your request to comment via telephone, videoconference, or in-person at the meeting; or
- Sign-in at the front desk on the day of the meeting, prior to the start of the meeting.

Individuals who register to speak on the website or by telephone will receive a confirmation email and/or phone call by staff with instructions on how to join the meeting and participate in public communication.

PUBLIC COMMUNICATION

Public Communication rules for Central Health Board and Committee meetings include setting a fixed amount of time per person to speak and limiting Committee and Board responses to public inquiries, if any, to statements of specific factual information or existing policy. The Public Communication portion of the meeting will begin at 5:30 p.m., unless a member of the public wishes to comment on a specific item on this agenda.

COMMITTEE AGENDA²

- 1. Approve the minutes of the August 7, 2024 Budget and Finance Committee meeting. (Action Item)
- 2. Receive and discuss a presentation on the proposed Central Health Fiscal Year (FY) 2025 tax rate and budget. (*Informational Item*)
- 3. Receive a presentation on the July 2024 financial statements for Central Health. (*Informational Item*)
- 4. Receive and discuss the quarterly financial and operational report for CommUnityCare Health Centers. (*Informational Item*)
- 5. Receive and discuss the quarterly financial and operational report for Sendero Health Plans.³ (*Informational Item*)

- 6. Discuss and take appropriate action to modify surplus debentures, between Sendero and Central Health.^{3, 4} (*Action Item*)
- 7. Confirm the next Budget and Finance Committee meeting date, time, and location. (*Informational Item*)
- This meeting may include one or more members of the Budget and Finance Committee participating by videoconference. It is the intent of the presiding officer to be physically present and preside over the meeting at Central Health Headquarters, 1111 Cesar Chavez, Austin, Texas 78702. This meeting location will be open to the public during the open portions of the meeting, and any member participating by videoconference shall be visible and audible to the public members in attendance whenever the member is speaking. Members of the public are strongly encouraged to participate remotely through the toll-free videoconference link or telephone number provided.
- The Budget and Finance Committee may take items in an order that differs from the posted order and may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Committee announces that the item will be considered during a closed session. A quorum of Central Health's Board of Managers may convene or participate via videoconference to discuss matters on the Committee agenda, and any Committee actions will be in conformance with the Central Health Bylaws.
- Possible closed session discussion under Texas Government Code §551.085 Governing Board Of Certain Providers Of Health Care Services.
- Possible closed session discussion under Texas Government Code §551.071 Consultation with Attorney.

Any individual with a disability who plans to attend or view this meeting and requires auxiliary aids or services should notify Central Health as far in advance of the meeting day as possible, but no less than two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planee asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.



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Came to hand and posted on a Bulletin Board in the County Recording Office, Austin, Travis County, Texas on this the Dyana Limon-Mercado County Clerk, Travis County, Texas

E. MEDINA

FILED AND RECORDED OFFICIAL PUBLIC RECORDS

Depara dimon-Mercado Dyana Limon-Mercado, County Clerk Travis County, Texas

202481087 Aug 16, 2024 12:51 PM

Fee: \$0.00 MEDINAE

Central Health Board of Managers Shared Commitments Agreed adopted on June 30, 2021

Whereas, the Board of Managers of Central Health has come together as a governing body to ensure the Vision of Central Health: Central Texas is a model health Community;

Whereas, the Board of Managers of Central Health bring this vision into reality by enacting the mission of caring for those who need it most and thereby improving the health of our community;

Whereas, the Board of Managers of Central Health achieves excellence toward this vision and mission through the stated values of Stewardship, Innovation, Respect, and Collaboration;

Whereas, the Board of Managers of Central Health further known as we in this document understand that systemic racism is the root of health inequities that emerge from a history of racism in Texas including Travis County that contributes to the social determinants of health that play a primary role in producing inequitable health outcomes;

Whereas, as an organization, Central Health is anti-racist and committed to a diverse and inclusive culture that seeks equity and social justice in the pursuit of its mission:

- 1. We Commit to informing all of our actions as Board Managers with the understanding that we are accountable to recognizing and to interrupting systems of oppression. This includes understanding the power structure in the United States, and Texas, and Travis County, that advantages certain community members and has historically disadvantaged other community members based on the color of their skin, race, ethnicity, language, and/or other characteristics. We further understand that to disrupt this power structure and the health inequities it produces, we must collaborate to collectively respond to the lived realities of all ethnicities, races, and identities disadvantaged within this system and all historically oppressed identities and communities disadvantaged within this system. We Commit to understanding that when disadvantaged communities compete against each other, we all lose in this system, and the only way forward is to work together for the benefit of all oppressed communities collectively.
- 2. We Commit to a model of Generative Leadership which requires us to understand and practice collaboration and accountability demonstrated by following our agreed upon meeting procedures and ensuring all members have the opportunity for comparable speaking time. We further Commit to intentionality prior to speaking including: considering: what is the goal of what I

- want to share; is this the right time to share it; and is this in keeping with our collective goal for this particular moment within this particular meeting?
- 3. We Commit to Generative Conflict which includes engaging in disagreements and differences in perspective in a way that deepens relationships and trust by expanding knowledge and understanding of each other, including expecting our ideas to be expanded and enriched by learning and engaging with other Board Manager ideas, choosing curiosity over competition of ideas, and anchoring our conversations in our common purpose.
- 4. We Commit to practicing emotional intelligence as leaders which includes being aware of our own emotions and reactions and managing them, as well as being aware of our impact on others and managing this impact for the collective good when we are in our role as Board Managers.
- 5. We Commit to being aware of our own privileges and advantages in the sociopolitical and economic structure of the United States, Texas, and Travis County to use these for the benefit of interrupting inequities across historically disadvantaged identities.
- 6. We Commit to preventing the commission of microaggressions through the awareness of the history and oppression of diverse identities and communities. To this end, we Commit to strive to learn the historical context informing the lived realities of all historically oppressed identities and communities, and to use this to prevent use of language and commission of actions that can be harmful given these histories.
- 7. If we inadvertently commit a microaggression, we strive to immediately become aware on our own of the harm we have caused. If another Board Manager generously helps us become aware of a microaggression we have committed we welcome the support in our learning and growing process as a leader and immediately express appreciation for having made us aware, own the mistake we have made, acknowledge the impact of the harm we have caused, and engage repair through apology and the articulation of what we will do to avoid the repetition of such harm in the future.
- 8. If we observe one of our fellow Board Managers commit a microaggression, we Commit to calling them in by letting them know in a respectful and kind manner of the mistake that has been made.
- 9. We understand that many of us, as survivors of historically oppressed identities and communities, carry internalized narratives of oppression, and we can inadvertently express these oppressions against others in ways that cause harm and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.
- 10. We understand that even without the history of oppression potentiating the weight of harm, expressions of prejudice and rudeness can also cause harm to our shared aims, and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.

- 11. We Commit to using our Racial and Social Justice Framework (next page) for decision-making as we work together for the collective good of our communities as we eradicate health inequities and create a model healthy community.
- 12. We understand that we are entrusted with a vital responsibility for our communities and are accountable stewards for the time and resources available to our Board of Managers. We understand that these commitments are entered into to ensure responsible stewardship of this time and resources through generative collaborative processes to reach our vision and mission and we agree that if we do not follow any one of these commitments we welcome our Board Manager colleagues to bring this to our attention through the agreed upon process reflected here and when this occurs, we commit to immediately acknowledging the mistake and engaging in a repair and correction process as indicated in these commitments so that our work to dismantle systemic racism and resulting barriers and achieve health equity can move forward.

Manager as of 6/30/2021 and henceforth forward as indicated by signature below.

Board Manager Signature

Date

Be it adopted that the above agreements will be honored and acted upon by each Board

Board Manager Printed Name

Calling In and Repairing Harm

Calling In after Harm in Groups with Shared Values and Aims Stance

Hey, this thing you said/did hurt some folks or could hurt some folks.

- A) Here's why that can be hurtful or,
- B) Please do some research to learn the history of why that's hurtful.

Implied message: I know you are good and are on this journey with us and we are all going to make mistakes as we unlearn things.

Calling In after Harm in Groups with Shared Values and Aims Sample Language

Repairing Harm after Microaggressions, Mistakes, and expressions of Prejudice

- Own / Name it
- Recognize the Impact
- Apologize (Do not share context or explanations)
- Make any amends that are possible
- State what you are going to do to learn and do better in the future.

Sample Language: Thank you so much for letting me know. You are right, I used this term or said that phrase and realize that it has the impact of minimizing the experience of ______ or implying that_____. I am deeply sorry and will practice learning the correct language and will research and learn more about this to ensure that I do not make this mistake and cause this harm in the future.



RACIAL and SOCIAL JUSTICE FRAMEWORK

Values and Anti-Racism/Anti-Oppression

- Is this consistent with our values?
- Are we taking steps so we cannot predict outcomes by race and other systemically disadvantaged characteristics?

Intentional and Accountable Storytelling

- What data are we using and has it been disaggregated by race? What is the source of the data? Who is it making visible and invisible? Whose experience is being centralized and whose is being marginalized in the data? Does the way we are using the data reflect the complexity of the issues and reflect the issues accurately?
- What are the stories and narratives we are telling? What is the purpose? Who is interpreting the meaning? Who's it meant for? Who's impacted and how?
- Are we refusing to be ahistorical? Are we fully considering history and the impacts of the historical context?

Power Analysis

- What are the power dynamics in this situation? What are the intersecting spheres of oppression at work in this situation?
- What are the cultural norms of white supremacy at work in this situation?
- Who would benefit and who would be harmed by this action/decision?
- Does this interrupt/disrupt or collude with/reinforce oppressive systems/power structures?
- If this is attempting a solution, where are we locating the problem?
- Does the solution/strategy we are proposing change the system or the individual?
- Who are we asking to change and why?

Relationships

- Who is in the room and who isn't and why? Who is sharing and who is not and why?
- Whose perspective is represented/who is left out? And who is doing the representing? Who do we believe, who do we find credible? Why? Why not?
- Whose experience is being centralized and whose experience is being marginalized?
 Who is gazing and who is being gazed upon?
- Are we boldly leading toward our racial justice aim by building a broad coalition of support?
- Are we operating from a similar/shared understanding of anti-racism work? Do we have a shared anti-racist understanding of where the problem is located and a shared anti-racist theory of change to generate a solution? Have we agreed upon a shared goal?





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BUDGET & FINANCE COMMITTEE MEETING August 21, 2024

AGENDA ITEM 1

Approve the minutes of the August 7, 2024 Budget and Finance Committee meeting. (Action Item)

MINUTES OF MEETING – AUGUST 7, 2024 CENTRAL HEALTH BUDGET AND FINANCE COMMITTEE

On Wednesday, August 7, 2024, a meeting of the Central Health Budget and Finance Committee convened in open session at 1:41 p.m. in person at the Central Health Administrative Offices and remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

Committee members present in person: Chair Museitif, Manager Martin, Manager Motwani, and Manager Valadez

Board members present in person: Manager Kitchen, Manager Jones and Manager Brinson

Board members present via audio and video: Manager May

COMMITTEE AGENDA

1. Approve the minutes of the July 24, 2024 Budget and Finance Committee meeting.

Clerk's Notes: Discussion on this item began at 1:42 p.m.

Manager Museitif moved that the Committee approve the minutes of the July 24, 2024 Budget and Finance Committee meeting.

Manager Brinson seconded the motion.

Chairperson Museitif	For
Manager Martin	For
Manager Motwani	For
Manager Valadez	For

2. Discuss and take appropriate action to approve setting the capital budget for the renovation of the Continuing Education Center (CEC) buildings.

Clerk's Notes: Discussion on this item began at 1:45 p.m. There was no presentation on this item as it was discussed at the Infrastructure Committee meeting immediately before this meeting.

Manager Valadez moved that the Committee recommend that the Board approve setting the capital budget for the renovation of the Continuing Education Center (CEC) buildings as recommended by staff.

Manager Brinson seconded the motion.

Chairperson Museitif	For
Manager Martin	For
Manager Motwani	For
Manager Valadez	For

3. Receive and discuss a presentation on the proposed Central Health Fiscal Year (FY) 2025 tax rate and budget.

Clerk's Notes: Discussion on this item began at 1:47 p.m. Mr. Jeff Knodel, Chief Financial Officer, and Ms. Nicki Riley, Deputy Chief Financial Officer, presented the Central Health FY25 proposed budget and calculation of the proposed associated tax rate for Tax Year 2024 with certified tax roll. They noted changes made since the last Budget and Finance Committee meeting on July 24, 2024.

4.	Confirm the next Budget and Finance Committee meeting date, time, and location.		
Mana	ger Kitchen moved that the C	ommittee adjourr	n.
Mana	ger Valadez seconded the mo	otion.	
The n	Chairperson Museitif Manager Martin Manager Motwani Manager Valadez neeting was adjourned at 3:16	For For For For	ATTESTED TO BY:
	m Museitif, Chairperson al Health Budget and Finance	Committee	Manuel Martin, Secretary Central Health Board of Managers

4.



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BUDGET & FINANCE COMMITTEE MEETING August 21, 2024

AGENDA ITEM 2

Receive and discuss a presentation on the proposed Central Health Fiscal Year (FY) 2025 tax rate and budget. (Informational Item)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenua item Meeting Date	August 21, 2024
Who will present the agenda item? (Name, Title)	Jeff Knodel, Chief Finance Officer
General Item Description	FY 2025 Proposed Budget and Tax Rate
Is this an informational or action item?	Informational
Fiscal Impact	
Recommended Motion (if needed – action item)	N/A
, , , , ,	item, and/or feedback sought from the Board of Managers: c Central Health FY25 Proposed Budget.
	e Central Health FY25 Proposed Tax Rate.
3)	
What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.)	PowerPoint
Estimated time needed for presentation & questions?	20 minutes
Is closed session recommended? (Consult with attorneys.)	No
Form Prepared By/Date Submitted:	Jeff Knodel/August 15, 2024

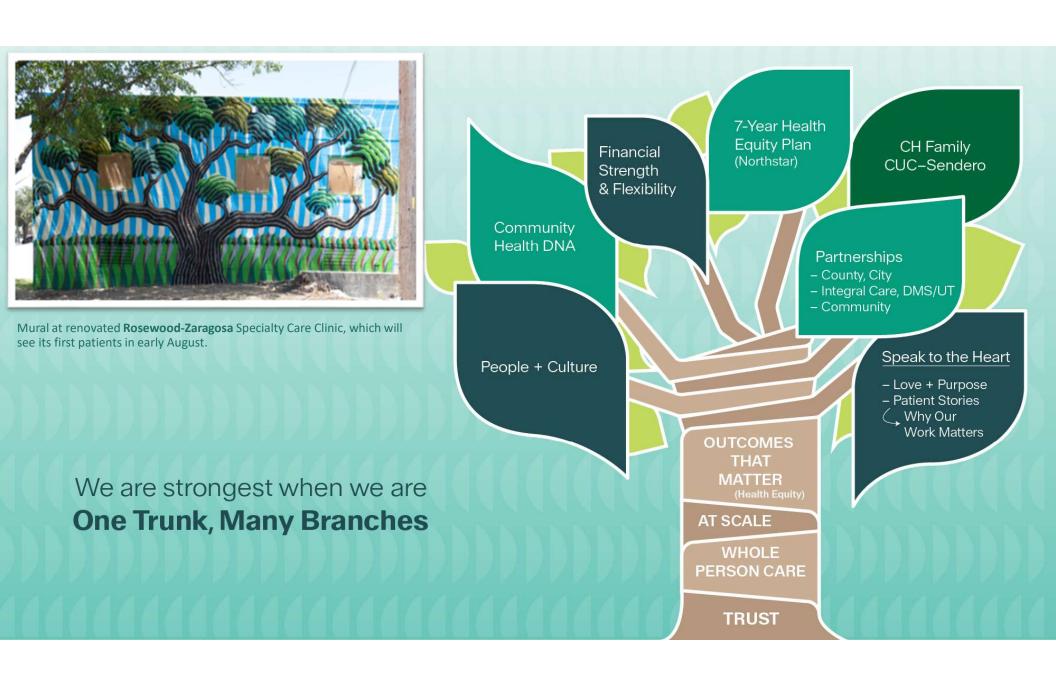


Final Proposed Budget & Property Tax Rate for FY 2025

Central Health Budget & Finance Committee Meeting August 21, 2024

Jeff Knodel, CFO Jon Morgan, COO





FY 2025 Budget Summary

- > FY25 Proposed Property Tax Rate is 6.5% above no new revenue rate
- An increase of \$58.2M in the Healthcare Delivery Budget
 - \$8.2M increase in Purchased Healthcare Services
 - \$30.8M increase in Direct Specialty Healthcare Services
 - \$20.2M increase in Healthcare Operations & Support
- > An increase of \$9.9M in Administrative Services
- An increase of \$53.4M in Other Financing Uses
 - \$50M added for cash financing of Capital Projects
 - \$11.3M in additional Emergency Reserve funding, which is \$3.4M above the amount added in FY 2024
- Contingency Reserve Balance to decrease by \$98.3M

FY 2025 Strategic Priorities and Budget Development Timeline

Present Proposed FY25 Strategic Priorities and **Budget** Development Timeline

March 6 Strategic Planning

Discuss Forces Driving Emerging Priorities March 27 **Board of Managers** Receive Update on **Board Adopted Healthcare Equity** Implementation April 10 Strategic Planning

Review Submission Process for FY25 **Board Member** Recommended **Emerging Priorities** April 24

Budget and Finance

Board of Managers

Present FY24 Staff **Emerging Priorities** May 8 Strategic Planning

Present Financial Forecast May 22 Strategic Planning **Budget and Finance** Board of Managers

FY25 Board Member Recommended **Emerging Priorities Submission Deadline** May 24

Present

► FY25 Proposed Strategic Priorities Derived from Business Cases, Including **Emerging Priorities**

▶ Catalogue of **Board Member** Recommended **Emerging Priorities,** Including Staff Recommendations for Board Feedback

June 12 Strategic Planning **Budget and Finance**

Budget and Vote on **Proposed Tax Rate** FY25 Proposed August 7 Budget, including **Board of Managers** Strategic and

Emerging Priorities Budget and Tax Rate with Board Public Hearing Sponsored and Staff August 14 **Board of Managers** Recommendations

Budget Adoption Budget and Finance August 21 Board of Managers Budget and Finance Presentation of Draft FY25 Budget

September 12 Travis County Commissioners Court

Budget & Tax Rate Approval September 17 Travis County Commissioners Court

SEPTEMBER



AUGUST

FEBRUARY MARCH APRIL MAY JUNE

Public Involvement: Development of FY 2025 strategic priorities

Budget alignment with strategic priorities

Public Involvement: FY 2025 proposed budget. August 14 Public Hearing.

Work Sessions and Meetings:

- Sessions Begin Starting May 9th
- July 25 Work Session
- September 12 Work Session with Elected Officials and Travis County Commissioners Court

July 24

The public is encouraged to provide input on the FY 2025 budget via the website at centralhealth.net, at Board of Managers and committee meetings, during Community Conversations, and at public hearings.

Tax Rate Impact to Average Homestead

6.5% over No-New-Revenue Rate

AVERAGE HOMESTEAD	FY24 Approved	FY25 Proposed
Average Taxable Homestead Value	\$475,286	\$504,003
Tax Rate	10.0692	10.7969
Tax Bill	\$478.57	\$544.17
Average Taxable Homestead Property Tax	will increase by \$66	

Homestead Exemption	65 & Older	Disability
20% (maximum allowable by state law)	\$154,000	\$154,000

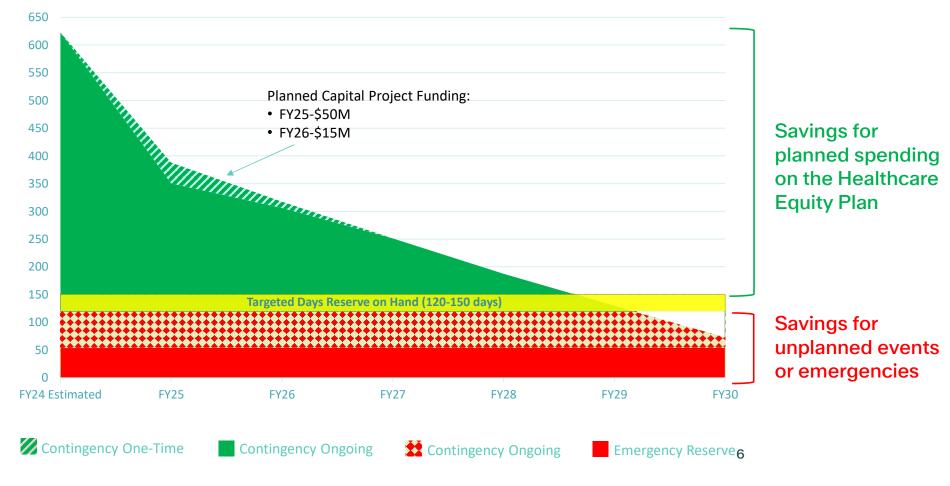
Proposed Tax Rate

6.5% over No-New-Revenue Rate

FY 2025 Proposed Tax Rate	Cents per \$100 valuation
Maintenance & Operations Rate	10.3502
Debt Service Rate	0.4467
Total Tax Rate	10.7969

Reserve Strategy

Days of Reserve



Attachment A

All funds

DESCRIPTION	FY 2025 PROPOSED BUDGET FINAL
TAX RATE	0.107969
FTEs	916.4
Beginning Balance (Contingency Reserve)	494,040,391
UNRESTRICTED REVENUE	
Property Taxes	346,638,452
Lease Revenue	9,361,825
Tobacco Litigation Settlement	5,000,000
Patient Revenue	300,000
Other	28,741,200
TOTAL UNRESTRICTED REVENUE	390,041,477
RESTRICTED REVENUE	
Opioid Litigation Settlement(1)	3,800,000
ALL REVENUE TOTAL	393,841,477
Available Budgeted Resources	887,881,868
EXPENSES	
Healthcare Delivery	353,461,994
Administration	38,505,948
UT Affiliation Agreement	35,000,000
Other Financing Uses	61,381,015
Opioid Abatement Expenses ⁽¹⁾	3,800,000
Total Expenses	492,148,957
Increase/Decrease in Fund Balance	
Ending Contingency Reserve Balance	395,732,910
RESERVES	
F	E0 100 000

RESERVES	
Emergency Reserves	58,120,090

¹⁾ In accordance with the settlement agreement and Senate Bill 1827, 87th Texas Legislature, uses are restricted to projects to remediate the opioid crisis.

Attachment B – Healthcare Services

DESCRIPTION	FY 2025 PROPOSED BUDGET FINAL
HEALTHCARE DELIVERY	
Purchased Healthcare Services	
Primary Care: Medical, Dental, & Behavioral Health	73,957,000
Specialty Care: including Specialty Dental	31,153,000
Specialty Care: Behavioral Health	25,750,000
Post Acute Care	8,100,000
Pharmacy	19,000,000
Community Health Care Initiatives Fund	1,000,000
Purchased Healthcare Services	158,960,000
Direct Healthcare Services	
Therapy and Counseling	1,227,110
Psychiatry	1,674,311
Cardiology	2,437,279
Endocrinology	762,556
Gastroenterology	2,953,976
Nephrology	1,859,200
Neurology	2,019,556
Podiatry	2,192,929
Pulmonology	1,497,711
Rheumatology	656,943
Palliative Care	958,984
Pharmacy	1,849,580
Transitions of Care	10,388,044
Medical Respite	5,239,210
Diagnostics and Other services	4,395,034
Patient Navigation	6,105,265
Clinical Support	13,826,160
Direct Healthcare Services Total	60,043,848
Total Healthcare Services	219,003,848

Attachment B – Healthcare Operations & Support

DESCRIPTION
HEALTHCARE DELIVERY
Healthcare Operations & Support
Salary and Benefits
ACA Healthcare Premium Assistance Programs
Real Estate and Facilities
UT land lease for teaching hospital
Legal
Consulting
Other professional goods & services
Outreach and Education
Insurance and Risk Management
Information Technology
Travel, training and professional development
Other operating expenses
Debt service - principal retirement
Debt service - interest
Transfer to Sendero Risk-Based Capital
Total Healthcare Operations & Support
Total Healthcare Delivery

FY 2025 PROPOSED				
BUDGET				
FINAL				
46,232,033				
19,300,000				
19,958,801				
1,165,441				
58,000				
2,120,000				
4,721,700				
3,190,250				
100,000				
13,752,800				
1,188,100				
211,600				
8,035,000				
6,424,421				
8,000,000				
134,458,146				
353,461,994				

Attachment B – Administration & Other

DESCRIPTION	FY 2025 PROPOSED BUDGET FINAL	
ADMINISTRATION		
Salary and Benefits	23,354,186	
Legal	2,775,000	
Consulting	2,593,623	
Investment and Financial Services	200,000	
Other professional goods & services	1,758,613	
Marketing and Communications	779,080	
Leases, Utilities, Security and Maintenance	1,491,500	
Insurance and Risk Management	500,000	
Phones, Computer Equipment and supplies	1,643,359	
Travel, training and professional development	979,567	
Other operating expenses	38,950	
Appraisal District Svcs	1,249,512	
Tax Collection Expense	1,142,559	
Total Administration	38,505,949	
UT Affiliation Agreement	35,000,000	
OTHER FINANCING USES		
Transfer to capital projects	50,000,000	
Transfer to emergency reserve	11,381,015	
RESTRICTED USES		
Opioid Abatement Expenses ⁽¹⁾	3,800,000	
RESERVES		
Contingency Reserves	395,732,910	
TOTAL EXPENSES	887,881,868	

Attachment C

DESCRIPTION	FY 2025 PROPOSED BUDGET	
RESTRICTED ⁽¹⁾ Revenue		
Opioid Litigation Settlement	3,800,000	
RESTRICTED ⁽¹⁾ Expense		
Opioid Abatement Expenses	3,800,000	
Ending Balance	·	

¹⁾ In accordance with the settlement agreement and Senate Bill 1827, 87th Texas Legislature, uses are restricted to projects to remediate the opioid crisis.



Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BUDGET & FINANCE COMMITTEE MEETING August 21, 2024

AGENDA ITEM 3

Receive a presentation on the July 2024 financial statements for Central Health. (Informational Item)



July 2024 Preliminary Monthly Financial Statements (unaudited) Page 1 of 6

Balance Sheet

Current Assets

Cash and Cash Equivalents – \$8.6M compared to \$5.8M same month prior year.

<u>Short-term Investments</u> – Short-term investments were \$627M at month-end.

Short-Term Lease Receivables GASB87* - \$10.3M

Ad Valorem Taxes Receivable - \$4.8M balance is composed of:

Gross Tax Receivables	\$ 13.2M
Taxable Assessed Valuation Adjustment	(4.9)M
Est. Allowance for Doubtful collections	(3.5)M
Total Taxes Receivable	\$ 4.8M

Other Receivables – Other receivables total \$19.3M and includes intercompany balances:

- Sendero \$10.8M, including risk payment
- Accrued Interest \$3.9M
- CUC \$3.3M
- Prepaid Expenses \$747K
- Miscellaneous \$336K
- CUC/SHP Health claim insurance \$179K

Restricted TCHD LPPF Cash & Investments - \$5.0M

Restricted for Capital Acquisition - \$172M



July 2024 Preliminary Monthly Financial Statements (unaudited) Page 2 of 6

Total Current Assets – \$846M

Long Term Assets

<u>Sendero Paid-in-Capital</u> – \$83.0M includes \$12M additional funding in current year (unchanged)

<u>Sendero Surplus Debenture</u> – \$37.1M (unchanged)

Working Capital Advance to CommUnityCare - \$4.0M (unchanged)

<u>Long-Term Lease Receivables GASB87*</u> - \$238M

<u>Capital Assets</u> – \$173M, net of accumulated depreciation.

Total Assets - \$1.4B



July 2024 Preliminary Monthly Financial Statements (unaudited) Page 3 of 6

Current Liabilities

Accounts Payable – Major components of the \$16.3M balance are:

- \$14.3M estimated IBNR for healthcare services.
- \$2M invoices payable

<u>UT Affiliation Agreement Payable</u> - \$35M

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<u>Debt Service Payable, Short-Term</u> – \$10.8M in Certificates of Obligation and Interest Payable for Series 2020, 2021 and 2023 Taxable and non-Taxable debt.

<u>Deferred Tax Revenue</u> - \$3.8M

Total Current Liabilities – \$76M



July 2024 Preliminary Monthly Financial Statements (unaudited) Page 4 of 6

Restricted or Noncurrent Liabilities

Funds held for TCHD LPPF - \$5.0M receipts from participants in the LPPF.

<u>Debt Service Payable and Premium, Long-Term</u> – \$160.2M balance (unchanged):

Series 2020	Series 2021	Series 2021	Series 2023	Series 2023	Totals
	Clinics:	Admin:	Oli: i	Clinics:	
(refunded)	Hornsby Bend Del Valle Health	Hancock	Clinic: Rosewood Zaragosa	Cameron Center Colony Park	
General Obligation Bonds	Certificates of Obligation Bonds	Certificates of Obligation Bonds	Certificates of Obligation Bonds	Certificates of Obligation Bonds	
	11.7 M		7.0 M		
1.3 M		51.9 M		85.8 M	
	1.4 M	0.5 M	0.7 M		
1.3 M	13.1 M	52.4 M	7.7 M	85.7 M	160.2 M

Non-tax LT

Taxable LT

Premium

Totals

\$7.285M was originally issued in 2011 for the North Central clinic and refunded May 2020. \$72.9M was issued in 2021 for two clinics and an administration building. \$99.4M was issued in 2023 for two clinics. Annual payments are due on 3/1 for all Series.

Lease/SBITA Payable GASB87 and GASB96* - \$56M

Deferred Revenue Long-Term GASB87* - \$230M



July 2024 Preliminary Monthly Financial Statements (unaudited) Page 5 of 6

Total Restricted or Noncurrent Liabilities – \$451M

Total Liabilities – \$527M

Net Assets

Restricted For Capital Assets - \$203M CO Construction - \$126M Investment in Capital Assets - \$77M

Emergency Reserve - \$47M

Unrestricted Net Assets - \$605M

Total Net Assets - \$854M

Total Liabilities and Net Assets - \$1.4B

*Governmental Accounting Standards Board statements 87 & 96, Leases (GASB87) and Subscription-Based Information Technology Arrangements (GASB97 SBITAs), new accounting standards require entities to report future long-term obligations, previously reported as operating activity, on the balance sheet to convey control of the right to use the non-financial asset. This will significantly increase long term governmental balance sheets as a result of these requirements. The new rules require recognition of a lease or SBITA liability and an intangible asset while lessors are required to recognize lease receivables and a deferred inflow of resources on their financial statements.



July 2024 Preliminary Monthly Financial Statements (unaudited)
Page 6 of 6

Sources and Uses Report

July financials \rightarrow tenth month, 83% of the fiscal year.

Sources – Total \$4.6M for the month

<u>Property Tax Revenue</u> – Net property tax revenue for the month was \$51K. Net revenue includes \$166K current month's collections; \$137K Penalties and Interest; and (\$252K) in adjustment for prior year delinquent taxes.

<u>Lease Revenue</u> – \$1.6M for Downtown Campus, Cameron, Hancock Clinic, and land leases

<u>Investment and Other Revenue/Expense</u> – \$2.9M primarily for investment income

Tobacco Settlement Revenue - \$5.2M YTD to budget of \$4.5M

Uses of Funds - Total \$56M for the month

<u>Total Healthcare Delivery Program</u> – Total healthcare delivery expenses were \$18.6M for the month and \$184M YTD compared to \$126M Prior YTD.

Administration Program – \$2.6M in expense for the month and \$22M YTD compared to \$16M Prior YTD.

UT Affiliation Agreement - \$35M

Transfer to Emergency Reserve - \$8M YTD to budget of \$8M

Excess Sources/(Uses) – (\$52M) current month, current YTD is \$111M compared to \$129M Prior YTD.



Central Health

Financial Statement Presentation FY 2024 – as of July 31, 2024 (Preliminary)

Central Health Board of Managers

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August 21, 2024

Jeff Knodel, CFO

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- July fiscal year-to-date collected net property tax revenue is \$312 million (97.2%), compared to \$278 million (97.2%) year-to-date July 2023 (as percent of adjusted tax levy).
- Healthcare Delivery is \$184 million for the year as of 07/31/2024, compared to \$127 million for prior year.
- TCHD LPPF total restricted balance as of 07/31/2024 is \$5.0 million.
- The University of Texas Affiliation Agreement payable is \$35 million as of 07/31/2024.
- Sendero High Risk Claims Advance receivable is \$10 million as of 07/31/2024.

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Financial Statement may include rounding differences



	Preliminary as of 7/31/2024	as of 7/31/2023
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CURRENT ASSETS		
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SHORT TERM INVESTMENTS	626,638,327	514,841,720
LEASE RECEIVABLE SHORT TERM*	10,339,234	11,997,523
ACCOUNTS RECEIVABLE TAX	4,779,425	3,362,444
OTHER RECEIVABLES	19,272,868	6,908,901
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LEASE RECEIVABLE LONG TERM*	237,697,428	238,804,438
TOTAL LONG TERM ASSETS	361,780,428	350,887,438
TOTAL LONG TERM AGENT	001,700,120	000,001,100
TOTAL CAPITAL ASSETS, NET of DEPRECIATION	173,013,837	151,716,894
TOTAL ASSETS	1,381,136,899	1,169,308,415
LIABILITIES		
CURRENT LIABILITIES		
ACCOUNTS PAYABLE	16,260,494	11,863,477
UT AFFILIATION AGREEMENT PAYABLE	35,000,000	22,427,000
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TOTAL LIABILITIES	527,117,179	425,807,937
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				Percent of	
				Budget	
SOURCES / USES	JUL 2024	FY24 YTD	FY24 Budget	Used	FY23 YTD
SOURCES					
PROPERTY TAX REVENUE	50,850	312,159,538	312,456,814	100%	278,116,396
LEASE REVENUE	1,570,555	16,243,601	12,022,497	135%	15,980,308
INVESTMENT AND OTHER REVENUE	2,987,718	26,842,829	7,500,000	358%	17,498,704
TOBACCO SETTLEMENT REVENUE	0	5,194,413	4,500,000	115%	4,828,924
TOTAL SOURCES	4,609,123	360,440,380	336,479,311	107%	316,424,331
USES OF FUNDS					
HEALTHCARE DELIVERY PROGRAM	18,627,819	184,444,905	295,246,807	62%	126,351,210
ADMINISTRATIVE PROGRAM	2,561,040	21,642,968	30,944,445	70%	15,846,166
UT AFFILIATION AGREEMENT	35,000,000	35,000,000	35,000,000	100%	22,430,000
TRANSFER TO EMERGENCY RESERVES	0	8,019,240	8,019,240	100%	23,000,000
TOTAL USES	56,188,859	249,107,112	369,210,492	67%	187,627,376
					<u> </u>
EXCESS SOURCES / (USES)	(51,579,736)	111,333,268	(32,731,181)		128,796,955
RESERVE BALANCES:					
EMERGENCY RESERVE		46,739,076	46,739,076		38,719,836
CONTINGENCY RESERVE			377,296,303		441,168,057



				Percent of	
				Budget	
SOURCES / USES	JUL 2024	FY24 YTD	FY24 Budget	Used	FY23 YTD
00110050					
SOURCES	=0.0=0	010 150 500	212 156 01 1	1000/	270 446 206
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	40.00=.040	101111005		000/	100 051 010
HEALTHCARE DELIVERY PROGRAM	18,627,819	184,444,905	295,246,807	62%	126,351,210
ADMINISTRATIVE PROGRAM	2,561,040	21,642,968	30,944,445	70%	15,846,166
UT AFFILIATION AGREEMENT	35,000,000	35,000,000	35,000,000	100%	22,430,000
TRANSFER TO EMERGENCY RESERVES _	0	8,019,240	8,019,240	100%	23,000,000
TOTAL USES	56,188,859	249,107,112	369,210,492	67%	187,627,376
EXCESS SOURCES / (USES)	(51,579,736)	111,333,268	(32,731,181)		128,796,955
RESERVE BALANCES:					
		40 700 070	40 700 070		20.740.020
EMERGENCY RESERVE		46,739,076	46,739,076		38,719,836
CONTINGENCY RESERVE			377,296,303		441,168,057



Details for Health Care Delivery on the following slides.

JUL 2024

www.CentralHealth.net



HEALTHCARE DELIVERY SUMMARY	JUL 2024	FY24 YTD	FY24 Budget	Percent of Budget Used	FY23 YTD
PURCHASED HEALTHCARE SERVICES					
PRIMARY CARE	4,462,557	53,083,163	71,782,200	74%	48,975,268
SPECIALTY CARE, INCLD DENTAL	1,539,877	14,722,076	30,188,000	49%	11,615,030
SPECIALTY BEHAVIORAL HEALTH AND SUBSTANCE USE	704,423	15,292,591	20,675,000	74%	6,653,390
PHARMACY	857,207	8,871,025	18,000,000	49%	8,724,623
POST ACUTE CARE	426,221	3,620,216	7,250,000	50%	3,2 4 8,691
COMMUNITY HEALTHCARE INITIATIVES FUND	77,267	288,412	875,000	33%	135,107
ALL OTHER HEALTHCARE SERVICES	0	0	2,000,000	0%	0
SUBTOTAL PURCHASED HEALTHCARE SERVICES	8,067,551	95,877,484	150,770,200	64%	79,352,110
DIRECT SERVICES	1,374,292	9,387,788	29,276,374	32%	433,557
MAP ELIGIBILITY - INCREASE IN PERIOD	0	0	1,000,000	0%	0
SUBTOTAL HEALTHCARE SERVICES	9,441,843	105,265,272	181,046,574	58%	79,785,667
ACA PREMIUM ASSIST	2,199,075	11,360,311	18,587,364	61%	11,038,901
HEALTHCARE FACILITIES AND CAMPUS REDEVELOPMENT	221,678	2,286,100	2,957,400	77%	2,698,527
HEALTHCARE OPERATIONS & SUPPORT	6,228,796	40,617,042	71,689,007	57%	27,197,852
DEBT AND OTHER FINANCING USES	536,426	24,916,179	20,966,462	119%	5,630,263
TOTAL HEALTHCARE DELIVERY	18,627,819	184,444,905	295,246,807	62%	126,351,210



				Percent		
HEALTHOADE DELIVEDY			FY24	Of Dudget		
HEALTHCARE DELIVERY - SPECIALTY CARE	JUL 2024	FY24 YTD	BUDGET	Budget Used	FY23 YTD	Comments
HCD-Ancillary Services	78,095	1,096,993	2,998,000	37%	483,656	Mammography, DME, Prosthetics, Transportation
HCD-Cardiology	56,939	635,351	1,215,000	52%	347,353	·
HCD-Dental	142,673	1,742,518	1,500,000	116%	1,335,640	
HCD-Dermatology	86,026	819,484	915,000	90%	764,768	
HCD-Dialysis	69,829	882,131	3,000,000	29%	637,097	
HCD-Endocrinology	71,180	570,766	830,000	69%	541,132	
HCD-Ear, Nose & Throat ENT	17,577	377,798	900,000	42%	130,363	
HCD-Gastroenterology	112,503	1,063,086	2,030,000	52%	1,049,830	
HCD-General Surgery	25,534	253,881	600,000	42%	300,828	
HCD-Gynecology	159,191	1,632,170	1,550,000	105%	1,075,284	
HCD-Infectious Disease	7,768	14,097	100,000	14%	0	
HCD-Musculoskeletal	186,389	1,742,000	2,500,000	70%	1,430,181	
HCD-Nephrology	(10,725)	75,075	200,000	38%	92,584	
HCD-Neurology	7,057	52,557	100,000	53%	40,259	
HCD-Oncology	132,978	592,961	2,900,000	20%	516,269	
HCD-Ophthalmology	147,036	1,158,623	3,100,000	37%	1,088,400	
HCD-Podiatry	61,110	675,376	1,300,000	52%	694,680	
HCD-Project Access	0	0	330,000	0%	0	Agreement Inactive
HCD-Pulmonology	69,703	261,886	425,000	62%	325,609	
HCD-Referral Management	1,900	38,680	585,000	7%	142,090	
HCD-Rheumatology	16,072	255,868	300,000	85%	233,106	
HCD-Sexual & Reproductive Svc	100,453	776,682	2,210,000	35%	385,902	
HCD-Specialty Care Reserve	0	0	300,000	0%	0	
HCD-Urology	591	4,094	300,000	1%	0	
Total Healthcare Delivery - Specialty Care	1,539,877	14,722,076	30,188,000	49%	11,615,030	



				Percent of		
HEALTHCARE DELIVERY -			FY24	Budget		
DIRECT SERVICES	JUL 2024	FY24 YTD	BUDGET	Used	FY23 YTD	Comments
DIRECT SERVICES - Transitions of Care	242,070	1,560,589	4,074,868	38%	0	
DIRECT SERVICES - Behavioral Health	32,251	129,601	0	0%	0	
DIRECT SERVICES - Cardiology	25,920	234,911	2,079,895	11%	0	
DIRECT SERVICES - Gastroenterology	160,416	968,685	2,039,621	47%	5,906	
DIRECT SERVICES - Multidisciplinary	50,103	162,366	0	0%	0	
DIRECT SERVICES - Nephrology	41,245	255,321	1,129,700	23%	44,753	
DIRECT SERVICES - Neurology	23,340	192,975	1,264,294	15%	26,135	
DIRECT SERVICES - Palliative Care	38,805	216,843	0	0%	0	
DIRECT SERVICES - Podiatry	147,054	1,103,038	1,877,022	59%	132,657	
DIRECT SERVICES - Pulmonology	61,380	665,905	1,370,648	49%	0	
DIRECT SERVICES - Medical Respite	71,738	473,649	906,886	52%	0	
DIRECT SERVICES - Bridge Program	3,315	3,315	0	0%	0	
DIRECT SERVICES - Lab	(372)	199,227	250,000	80%	224,105	
DIRECT SERVICES - Diagnostics	32,272	249,497	669,136	37%	0	
DIRECT SERVICES - Pharmacy	30,753	80,203	0	0%	0	
DIRECT SERVICES - Specialty Care Clinic Admin	219,320	1,402,468	6,792,707	21%	0	Medical Assistants, Nurses, Clinic
						Management Team, Patient Access Representative team
DIRECT SERVICES - Specialty Care Clinical Support	194,682	1,489,195	6,821,596	22%	0	EPIC and Transportation
Total Healthcare Delivery - Direct Services	1,374,292	9,387,788	29,276,374	32%	433,557	



Questions? Comments?



Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BUDGET & FINANCE COMMITTEE MEETING August 21, 2024

AGENDA ITEM 4

Receive and discuss the quarterly financial and operational report for CommUnityCare Health Centers. (Informational Item)



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BUDGET & FINANCE COMMITTEE MEETING August 21, 2024

AGENDA ITEM 5

Receive and discuss the quarterly financial and operational report for Sendero Health Plans.



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date	August 21, 2024
Who will present the	
agenda item? (Name, Title)	Sharon Alvis, Sendero CEO
General Item Description	Receive and discuss the quarterly financial and operational report for Sendero.
Is this an informational or	to for a service and the service
action item?	Informational item
Fiscal Impact	N/A
riscai iiripact	N/A
Recommended Motion (if	
needed – action item)	N/A
,	
Key takeaways about agenda	item, and/or feedback sought from the Board of Managers:
1) Receive a quarte	er two report from Sendero.
2)	
What backup will be	
provided, or will this be a	
verbal update? (Backup is	
due one week before the	
meeting.)	PowerPoint
Estimated time needed for	
presentation & questions?	15 minutes
Is closed session	
recommended? (Consult	
with attorneys.)	Yes
Form Prepared By/Date	
Submitted:	Briana Yanes/ August 12, 2024



CENTRAL HEALTH BOARD OF MANAGERS

August 21, 2024

Sendero Health Plans

Quarter 2 Report April 1 – June 30, 2024



Control Costs While Ensuring Quality



CENTRAL HEALTH BOARD OF MANAGERS AGENDA

- Sendero Health Plans Executive Update
- TPA Update

Sharon J. Alvis, CEO

Karen Ator, Chief Strategy Officer





Expanding Coverage For our Community

HAAM / SIMS Premium Assistance Program

More than 1,309 local musicians and their families covered

MAP Basic / Silver Program

New program allows income-qualified MAP Basic members to purchase coverage from Sendero and participate in the Premium Tax Credit — 652 members

Central Health Assistance Program (CHAP) Expansion

736 members with complex medical needs and with conditions that may be beyond the scope of MAP

Control Costs While Ensuring Quality





The Value of Owning an HMO

Transplant Care Provided to Members

- 17 Transplant Procedures provided since 2019
- Liver, kidney, and bone marrow (stem cell),
- CAR T cell therapy
- 55 members on registry to date (2024)
- 12 members currently on transplant wait list





TPA Update

Claim System Preparation

Ongoing contracting with essential key vendors.

Claims Team Staffing Status

Claims Manager, Claims Adjudicators/Analysts (4), Claims Auditor, Claims Coordinator (Mail Room) Claims System Support Specialist (Configuration), Claims Appeal Specialist.

Claims Team Staffing Status Pending

- Director of Claims Administration and Configuration starts September
- Claims Adjudicator/Analyst (Pending 1 hire prior to Sendero transition)





TPA Update

CENTRAL HEALTH Transition

- Central Health scheduled go live October 1, 2024
- All claims, provider and benefit information will come to Sendero for processing by September 16.
- From September 16th September 24th Curative will be processing all claims received through September 15th with a database backup provided to VBA Cloud on the evening of September 24th.
- Ongoing meetings with Central Health Teams (Finance, Data & Analytics Clinical, Providers, Claims & Enrollment) to coordinate transition.
- Provider Call Center transitioning to Sendero Health Plans on October 1st.
- Provider Portal transitioning to Sendero Health Plans on October 21st.



TPA Update

SENDERO Transition

- Sendero scheduled to go live between November 25th December 9th (Final dates pending)
- Ongoing meetings with Sendero Teams (Finance, Data & Analytics, Clinical, Providers, Claims & Enrollment) to coordinate transition.
- Provider Call Center transitioning to Sendero between November 25th December 9th (Final dates pending)
- Member Portal transitioning to Sendero as soon as possible.
- Provider Portal transitioning to Sendero between November 25th December 9th (Final dates pending).



Questions or Discussion





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BUDGET & FINANCE COMMITTEE MEETING August 21, 2024

AGENDA ITEM 6

Discuss and take appropriate action to modify surplus debentures, between Sendero and Central Health.3, 4 (*Action Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date	August 21, 2024
Who will present the agenda item? (Name, Title)	Sharon Alvis, Sendero CEO Jeff Knodel, CH CFO
General Item Description	Discuss and take appropriate action to modify surplus Debentures, between Sendero and Central Health.
Is this an informational or action item?	Action
Recommended Motion (if needed – action item)	Approve modification of surplus Debentures, between Sendero and Central Health.
Key takeaways about agenda	item, and/or feedback sought from the Board of Managers:
1)	
2)	
3)	
What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.)	No backup. Closed session item.
Estimated time needed for presentation & questions?	10 minutes
Is closed session recommended? (Consult with attorneys.)	Yes
Form Prepared By/Date Submitted:	Jeff Knodel/August 15, 2024



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BUDGET & FINANCE COMMITTEE MEETING August 21, 2024

AGENDA ITEM 7

Confirm the next Budget and Finance Committee meeting date, time, and location. (*Informational Item*)