

Balance Sheet (Assets) – Slide 4

Current Assets

Cash and Cash Equivalents – \$1.1M compared to \$1.2M July 2019Short-term Investments – Short-term investments were \$194M at month-end and restricted investments of \$8.0M for capital acquisitions.Ad Valorem Taxes Receivable – \$2.5M balance is composed of:

| | |
|---|----------------|
| Gross Tax Receivables | \$ 7.1M |
| Taxable Assessed Valuation Adjustment | (2.2)M |
| Est. Allowance for Doubtful collections | (2.4)M |
| Total Taxes Receivable | \$ 2.5M |

Other Receivables – Other receivables total \$6.0M and consists of intercompany balances:

- CommUnityCare - \$3.8M
- Sendero - \$597K
- Community Care Collaborative - \$1.1M
- Accrued Interest and Misc Receivables \$514K

Prepaid Expenses – \$515K balance composed of:

- Prepaid Insurance - \$131K
- Tax Assessor Collection Fees - \$1K
- TCAD Appraisal Fees - \$157K
- ICC - \$103K
- Software - \$99K
- Prepaid Memberships/Subscriptions - \$18K
- Deposits - \$6K

Total Current Assets – \$204M



Balance Sheet (Assets) – Slide 4 (continued)

Restricted Cash & Investments or Noncurrent

Investments Restricted for Capital Acquisition – \$8.0M in short-term securities restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$12M

Capital Assets – \$110M, net of accumulated depreciation

Total Assets – **\$446M**



Current Liabilities – Slide 5

Accounts Payable – Major components of the \$5.6M balance are:

- \$4.6M estimated IBNR for healthcare services.
- \$986K estimated healthcare delivery costs.
- \$(8)K in month-end vendor invoices due.

Salaries and Benefits Payable – \$1.6M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off and various fringe benefit amounts withheld and not yet paid.

Other Payables – \$44K includes capital lease obligation related to medical equipment leased at Southeast Health and Wellness Center.

Debt Service Payable, Short-Term – \$1.2M in Certificates of Obligation Payable and \$22K Interest Payable.

Deferred Tax Revenue - \$2.2M

Other Deferred Revenue - \$610K consists of the lease revenue \$610K for Block 164 Yr3 (FY21) from 2033 LLP

Total Current Liabilities – **\$11.3M**



Restricted or Noncurrent Liabilities – Slide 5 (continued)

Funds held for TCHD LPPF - \$12M receipts from participants in the LPPF.

Debt Service Payable, Long-Term – \$6.1M balance of the \$7.285M in General Obligation Bonds, Series 2020. This debt was originally issued in 2011 for the North Central clinic. Due annually on 3/1.

Deferred Revenue – Long Term - \$0.

Total Restricted or Noncurrent Liabilities – **\$18M**

Total Liabilities – **\$29M**

Net Assets

Unrestricted Net Assets – \$306M

Investment in Capital Assets – \$110M

Total Net Assets – **\$416M**

Total Liabilities and Net Assets – **\$446M**

Sources and Uses Report – Slide 6

July financials → ten months of the fiscal year, 83% of the fiscal year.

Sources – Total \$934K for the month

Property Tax Revenue – Net property tax revenue for the month was \$(65)K. Net revenue includes \$64K current month's collections, less \$129K in adjustments for prior year delinquent taxes.

Lease Revenue – \$858K recorded for Seton lease payment and the UT ground lease.

Other Revenue – \$141K investment income for the month, \$2.2M YTD, compared to \$2.2M YTD last year. And \$511 in miscellaneous income (lot rent).

Uses of Funds – Total \$28.8M for the month

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$28M for the month and \$130M YTD compared to \$181M YTD thru July 2019.

Administration Program – \$572K in expense for the month, which includes:

- Personnel costs – \$411K
- Consulting services – \$13K
- Legal fees – \$80K
- Other general and administrative – \$68K

Tax Collection Expenses – \$80K for the month.

Excess Sources/(Uses) – \$(28)M in July. Current YTD is \$157M compared to prior year 2019 YTD of \$77M.

Healthcare Delivery Expense – Slide 7**Healthcare Delivery Expense** – Total \$28M July; \$130M YTD compared to \$181M July 2019.Intergovernmental Transfers (“IGT’s”) – YTD \$21M compared to \$117M last year.Healthcare Services – Healthcare delivery providers’ expense for July totaled \$4.5M, which includes:

- Primary care – \$3.1M
- Specialty Care (including Dental and Behavioral Health) – \$497K
- Pharmacy - \$837K
- All Other Healthcare Services - \$67K

ACA Premium Assist, Education, Enrollment – \$848K in expenses for the month.Healthcare Facilities and Campus Redevelopment - \$566K in expense for the month and \$3.4M YTD.Healthcare Delivery Operating Cost – \$1.3M in expenses for the month and includes:

- Personnel costs – \$828K
- Consulting Services – \$(1)K
- Legal Fees - \$1.7K
- Other services and purchased goods – \$523K

Debt, Reserves and Transfer – \$7.6K in Debt Service expense for the month**Total Healthcare Delivery** - for the month of July was \$28M.



August 2020 Preliminary Monthly Financial Statements (unaudited)

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Balance Sheet (Assets) – Slide 4

Current Assets

Cash and Cash Equivalents – \$1.3M compared to \$1.2M August 2019

Short-term Investments – Short-term investments were \$192M at month-end and restricted investments of \$7.9M for capital acquisitions.

Ad Valorem Taxes Receivable – \$2.3M balance is composed of:

| | |
|---|----------------|
| Gross Tax Receivables | \$ 7.1M |
| Taxable Assessed Valuation Adjustment | (2.4)M |
| Est. Allowance for Doubtful collections | (2.4)M |
| Total Taxes Receivable | \$ 2.3M |

Other Receivables – Other receivables total \$3.1M and consists of intercompany balances:

- CommUnityCare - \$986K
- Sendero - \$805K
- Community Care Collaborative - \$1.1M
- Accrued Interest \$189K

Prepaid Expenses – \$391K balance composed of:

- Prepaid Insurance - \$114K
- TCAD Appraisal Fees - \$79K
- ICC - \$51K
- Software - \$76K
- Memberships/Subscriptions - \$47K
- Deposits - \$24K

Total Current Assets – \$199M



August 2020 Preliminary Monthly Financial Statements (unaudited)

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Balance Sheet (Assets) – Slide 4 (continued)

Restricted Cash & Investments or Noncurrent

Investments Restricted for Capital Acquisition – \$7.9M in short-term securities restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$6.2M

Capital Assets – \$110M, net of accumulated depreciation

Total Assets – \$435M



Current Liabilities – Slide 5

Accounts Payable – Major components of the \$10.4M balance are:

- \$7.4M estimated IBNR for healthcare services.
- \$1.4M estimated healthcare delivery costs.
- \$1.6M in month-end vendor invoices due.

Salaries and Benefits Payable – \$2.2M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off and various fringe benefit amounts withheld and not yet paid.

Other Payables – \$36K includes capital lease obligation related to medical equipment leased at Southeast Health and Wellness Center.

Debt Service Payable, Short-Term – \$1.2M in Certificates of Obligation Payable.

Deferred Tax Revenue - \$2.0M

Other Deferred Revenue - \$610K consists of the lease revenue \$610K for Block 164 Yr3 (FY21) from 2033 LLP

Total Current Liabilities – **\$16M**



Restricted or Noncurrent Liabilities – Slide 5 (continued)

Funds held for TCHD LPPF - \$6.2M receipts from participants in the LPPF.

Debt Service Payable, Long-Term – \$6.1M balance of the \$7.285M in General Obligation Bonds, Series 2020. This debt was originally issued in 2011 for the North Central clinic. Due annually on 3/1.

Total Restricted or Noncurrent Liabilities – \$12M

Total Liabilities – \$28.8M

Net Assets

Unrestricted Net Assets – \$297M

Investment in Capital Assets – \$110M

Total Net Assets – \$406M

Total Liabilities and Net Assets – \$435M



August 2020 Preliminary Monthly Financial Statements (unaudited)

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Sources and Uses Report – Slide 6

August financials → eleven months of the fiscal year, 92% of the fiscal year.

Sources – Total \$1.0M for the month

Property Tax Revenue – Net property tax revenue for the month was \$61K. Net revenue includes \$146K current month's collections and \$800 in unclaimed foreclosures, less \$86K in adjustments for prior year delinquent taxes.

Lease Revenue – \$858K recorded for Seton lease payment and the UT ground lease.

Other Revenue – \$125K investment income for the month, \$2.3M YTD, compared to \$2.6M YTD last year.

Uses of Funds – Total \$10.7M for the month

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$9.7M for the month and \$139M YTD compared to \$185M YTD thru August 2019.

Administration Program – \$851K in expense for the month, which includes:

- Personnel costs – \$433K
- Consulting services – \$170K
- Legal fees – \$124K
- Other general and administrative – \$124K

Tax Collection Expenses – \$79K for the month.

Excess Sources/(Uses) – \$(9.6)M in August. Current YTD is \$148M compared to prior year 2019 YTD of \$76M.



August 2020 Preliminary Monthly Financial Statements (unaudited)

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Healthcare Delivery Expense – Slide 7

Healthcare Delivery Expense – Total \$9.7M August; \$139M YTD compared to \$185M August 2019.

Intergovernmental Transfers (“IGT’s”) – YTD \$48M compared to \$118M last year.

Healthcare Services – Healthcare delivery providers’ expense for August totaled \$7.6M, which includes:

- Primary care – \$5.9M
- Specialty Care (including Dental and Behavioral Health) – \$915K
- Pharmacy - \$725K
- All Other Healthcare Services - \$121K

ACA Premium Assist, Education, Enrollment – \$856K in expenses for the month.

Healthcare Facilities and Campus Redevelopment - \$48K in expense for the month and \$3.5M YTD.

Healthcare Delivery Operating Cost – \$1.2M in expenses for the month and includes:

- Personnel costs – \$858K
- Consulting Services – \$15K
- Legal Fees - \$7K
- Other services and purchased goods – \$291K

Debt, Reserves and Transfer – \$8K in Debt Service expense for the month

Total Healthcare Delivery - for the month of August was \$9.7M.



Central Health

Financial Statement Presentation

FY 2020 – as of Aug 31, 2020 (Preliminary)

Central Health Board of Managers

September 23, 2020

Lisa Owens, Deputy CFO



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Note: HCD = Health Care Delivery



- Year-to-date through August, collected net property tax revenue is \$213 million compared to \$197 million as of August 2019.
- Tax collected through August 2020 is 98% of the adjusted tax levy compared to 99% as of August 2019.
- Healthcare Delivery is \$139 million for the eleven months ending 08/31/2020.
- GAAP reporting Net Assets increased \$74 million year-over-year.
- TCHD LPPF total restricted balance of LPPF as of 08/31/2020 is \$6 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.



| Assets | Preliminary as | |
|---|--------------------|--------------------|
| | of 8/31/2020 | as of 8/31/2019 |
| Current Assets | | |
| Cash and cash equivalents | 1,259,890 | 1,198,135 |
| Short-term investments | 192,072,883 | 108,334,307 |
| Ad valorem taxes receivable | 2,323,133 | 1,589,199 |
| Other receivables | 3,109,698 | 3,653,620 |
| Prepaid expenses | 390,551 | 291,558 |
| Total Current Assets | 199,156,155 | 115,066,819 |
| Restricted Cash and Investments or Noncurrent | | |
| Restricted for capital acquisition | 7,901,549 | 6,164,210 |
| Sendero paid-in-capital | 71,000,000 | 71,000,000 |
| Working capital advance to CommUnityCare | 4,000,000 | 4,000,000 |
| Sendero Surplus Debenture | 37,083,000 | 37,083,000 |
| Restricted TCHD LPPF Cash & Investments | 6,208,615 | 26,163,693 |
| Total Restricted Cash and Investments or Noncurrent | 126,193,164 | 144,410,903 |
| Capital Assets | | |
| Land | 12,598,612 | 12,546,211 |
| Buildings and improvements | 130,702,304 | 134,395,476 |
| Equipment and furniture | 9,612,935 | 9,494,278 |
| Construction in progress | 3,826,290 | 1,667,771 |
| Less accumulated depreciation | (47,057,317) | (43,998,333) |
| Total Capital Assets | 109,682,824 | 114,105,403 |
| Total Assets | 435,032,143 | 373,583,124 |



| | Preliminary | |
|---|--------------------|--------------------|
| | as of | as of |
| Liabilities | 8/31/2020 | 8/31/2019 |
| Current Liabilities | | |
| Accounts payable | 10,436,849 | 2,750,715 |
| Salaries and benefits payable | 2,185,125 | 1,408,362 |
| Other Payables | 36,320 | 91,418 |
| Debt service payable, short-term | 1,180,000 | 1,065,000 |
| Deferred tax revenue | 2,013,680 | 1,324,092 |
| Other deferred revenue | 610,000 | 8,278 |
| Total Current Liabilities | 16,461,974 | 6,647,865 |
| Restricted or Noncurrent Liabilities | | |
| Funds held for TCHD LPPF | 6,208,615 | 26,163,693 |
| Debt service payable, long-term | 6,105,000 | 7,285,000 |
| Deferred Revenue | - | 1,220,000 |
| Total Restricted of Noncurrent Liabilities | 12,313,615 | 34,668,693 |
| Total Liabilities | 28,775,589 | 41,316,558 |
| Net Assets | | |
| Unrestricted | 296,573,730 | 218,161,164 |
| Investment in Capital Assets | 109,682,824 | 114,105,403 |
| Total Net Assets | 406,256,554 | 332,266,566 |
| Liabilities and Net Assets | 435,032,143 | 373,583,124 |



| Sources / Uses | Aug 2020 | FY20 YTD | FY20 Budget | Percent of Budget Used | FY19 YTD |
|-------------------------------------|--------------------|--------------------|--------------------|------------------------|--------------------|
| Sources | | | | | |
| Property Tax Revenue | 61,024 | 213,403,940 | 214,906,371 | 99% | 196,736,807 |
| Lease Revenue | 857,841 | 10,984,679 | 13,749,848 | 80% | 12,316,278 |
| Other Revenue | 125,391 | 2,304,977 | 2,150,000 | 107% | 2,592,841 |
| Tobacco Settlement Revenue | - | 3,819,376 | 3,500,000 | 109% | 3,523,773 |
| Contingency Reserve (Carryforward) | - | 64,898,396 | 56,499,497 | 115% | 52,648,775 |
| Total Sources | 1,044,256 | 295,411,368 | 290,805,716 | 102% | 267,818,474 |
| Uses of Funds | | | | | |
| Healthcare Delivery | 9,721,497 | 139,278,800 | 278,017,581 | 50% | 184,529,465 |
| Administrative Program | | | | | |
| Salaries and benefits | 432,785 | 4,323,439 | 5,903,601 | 73% | 3,716,219 |
| Consulting Fees | 170,517 | 485,605 | 1,187,720 | 41% | 222,293 |
| Legal Fees | 124,123 | 1,004,819 | 1,390,820 | 72% | 682,163 |
| Other Purchase Goods and Services | 124,020 | 1,039,327 | 2,417,737 | 43% | 1,058,636 |
| Total Administrative Program | 851,445 | 6,853,190 | 10,899,878 | 63% | 5,679,311 |
| Tax Collection Expenses | 79,124 | 1,686,062 | 1,888,258 | 89% | 1,558,687 |
| Total Uses | 10,652,066 | 147,818,052 | 290,805,716 | 51% | 191,767,463 |
| Excess Sources / (Uses) | (9,607,810) | 147,593,316 | | | 76,051,011 |



| Healthcare Delivery Summary | Aug 2020 | FY20 YTD | FY20 Budget | Percent of Budget Used | FY19 YTD |
|---|------------------|--------------------|--------------------|-------------------------------|--------------------|
| Inter-Governmental Transfers (IGTs) | - | 47,787,969 | 61,694,651 | 77% | 117,958,420 |
| Healthcare Services | | | | | |
| Member Payment to CCC | - | - | - | 0% | 24,210,000 |
| Primary Care - (see detail on Slide 11) | 5,874,709 | 40,735,785 | 50,270,000 | 81% | 613,723 |
| Specialty Care, incld Dental & Behavioral Health | 915,738 | 5,226,419 | 9,823,856 | 53% | - |
| Pharmacy | 725,875 | 8,845,757 | 11,600,000 | 76% | - |
| Post Acute Care | - | - | 5,400,000 | 0% | - |
| All Other Healthcare Services | 121,471 | 1,030,274 | 5,269,990 | 20% | 1,247,510 |
| Indigent Care & Hospital Performance Incentive | - | - | 52,925,000 | 0% | - |
| Subtotal Healthcare Services | 7,637,793 | 55,838,235 | 135,288,846 | 41% | 26,071,233 |
| ACA Premium Assist, Education, Enrollment | 856,300 | 8,720,496 | 9,856,120 | 88% | 4,923,312 |
| Healthcare Facilities and Campus Redevelopment | 48,163 | 3,484,748 | 10,996,170 | 32% | 5,196,119 |
| Healthcare Delivery Operating Costs | 1,171,591 | 12,808,084 | 26,044,728 | 49% | 5,197,496 |
| Debt, Reserves and Transfers | 7,650 | 10,639,268 | 34,137,066 | 31% | 25,182,885 |
| Total Healthcare Delivery | 9,721,497 | 139,278,800 | 278,017,581 | 50% | 184,529,465 |



Details for Health Care Delivery on the following slides.



| Healthcare Delivery - Detail | Aug 2020 | FY20 YTD | FY20 Budget | Percent of Budget Used | FY19 YTD |
|---|------------------|-------------------|--------------------|------------------------|--------------------|
| Intergovernmental Transfers (IGTs) | | | | | |
| Private - Uncompensated Care | - | - | - | 0% | 15,228,042 |
| DSMC - Uncompensated Care | - | (907,876) | - | 0% | 14,256,758 |
| DSH - Disproportionate Share | - | 27,866,991 | 36,120,000 | 77% | 33,431,254 |
| DSRIP - CCC | - | 20,828,854 | 25,574,651 | 81% | 32,150,830 |
| DSRIP - DSMC, Dell Children's | - | - | - | 0% | 22,207,318 |
| DSRIP - St. David's | - | - | - | 0% | 684,218 |
| Subtotal Intergovernmental Transfers (IGTs) | - | 47,787,969 | 61,694,651 | 77% | 117,958,420 |
| Healthcare Services | | | | | |
| Member Payment to CCC | - | - | - | 0% | 24,210,000 |
| Primary Care - (see detail on Slide 11) | 5,874,709 | 40,735,785 | 50,270,000 | 81% | 613,723 |
| Specialty Care, incld Dental - (see detail on Slide 12) | 856,351 | 4,720,843 | 8,940,000 | 53% | - |
| Specialty Care, Behavioral Health | 59,387 | 505,576 | 883,856 | 57% | - |
| Pharmacy | 725,875 | 8,845,757 | 11,600,000 | 76% | - |
| Post Acute Care | - | - | 5,400,000 | 0% | - |
| Reproductive and Sexual Health | 70,031 | 411,939 | 1,950,000 | 21% | - |
| Health care services, Pay for Success | - | - | 600,000 | 0% | - |
| Medical Administration / ICC payment | 51,440 | 565,835 | 719,990 | 79% | 565,835 |
| Primary & Specialty Care Reserves | - | 52,500 | 2,000,000 | 3% | 681,675 |
| Indigent Care | - | - | 50,225,000 | 0% | - |
| Hospital Performance Incentives | - | - | 2,700,000 | 0% | - |
| Subtotal Healthcare Services | 7,637,793 | 55,838,235 | 135,288,846 | 41% | 26,071,233 |

(continued on next page)



| Healthcare Delivery Detail (continued) | Aug 2020 | FY20 YTD | FY20 Budget | Percent of Budget Used | FY19 YTD |
|--|------------------|--------------------|--------------------|------------------------|--------------------|
| Healthcare Operations and Support | | | | | |
| ACA and Premium Assistance Programs | | | | | |
| High Risk Premium Programs | 658,600 | 6,169,603 | 7,000,000 | 88% | 2,274,147 |
| CHAP Program | 184,661 | 1,979,883 | 2,251,800 | 88% | 1,854,221 |
| ACA Enrollment and Education Services | 13,039 | 571,010 | 604,320 | 94% | 794,944 |
| Subtotal ACA & Premium Assist Program | 856,300 | 8,720,496 | 9,856,120 | 88% | 4,923,312 |
| Healthcare Facilities and Campus | | | | | |
| Salaries and benefits | 18,946 | 321,701 | 432,555 | 74% | 322,466 |
| Consulting Services | - | - | 5,872,788 | | 79,067 |
| Legal Fees | 9,534 | 180,145 | 234,000 | 77% | 163,960 |
| Other Goods & Svc incl. UT Ground Lease | 19,683 | 2,982,902 | 4,456,827 | 67% | 4,630,626 |
| Subtotal Healthcare Facilities and Campus | 48,163 | 3,484,748 | 10,996,170 | 32% | 5,196,119 |
| Healthcare Delivery Operating Costs | | | | | |
| Salaries and benefits | 857,544 | 8,763,303 | 15,367,495 | 57% | 3,567,292 |
| Consulting Services | 15,403 | 57,218 | 1,073,000 | 5% | 83,357 |
| Legal Fees | 7,220 | 105,580 | 184,500 | 57% | 109,600 |
| Other Services and Purchased Goods | 291,424 | 3,881,983 | 9,419,733 | 41% | 1,437,247 |
| Subtotal HCD Operating Cost | 1,171,591 | 12,808,084 | 26,044,728 | 49% | 5,197,496 |
| Debt Service, Reserves and Transfers | | | | | |
| Debt Service | 7,650 | 1,282,978 | 1,373,283 | 93% | 1,342,885 |
| FY2020 Capital reserve | - | 2,950,000 | 2,950,000 | 100% | 2,840,000 |
| FY2020 Emergency reserve | - | 6,406,290 | 6,406,290 | 100% | 1,000,000 |
| FY2020 Sendero Risk Based Capital | - | - | - | | 20,000,000 |
| FY2020 Contingency reserve appropriation | | | 23,407,493 | | - |
| Subtotal Debt, Reserves and Transfers | 7,650 | 10,639,268 | 34,137,066 | 31% | 25,182,885 |
| Total Healthcare Delivery | 9,721,497 | 139,278,800 | 278,017,581 | 50% | 184,529,465 |



| Healthcare Delivery - Primary Care | Aug 2020 | FY20 YTD | FY20 Budget | Percent of Budget Used |
|---|------------------|-------------------|--------------------|-------------------------------|
| Primary Care | | | | |
| CommUnity Care | 5,276,538 | 34,567,423 | 39,000,000 | 89% |
| Lone Star Circle of Care | 453,506 | 4,838,603 | 6,400,000 | 76% |
| People's Community Clinic | 104,774 | 1,674,444 | 2,500,000 | 67% |
| Other Primary Care | 39,891 | (344,685) | 2,370,000 | -15% |
| Subtotal Primary Care Services | 5,874,709 | 40,735,785 | 50,270,000 | 81% |

(continued on next page)



| Healthcare Delivery - Specialty Care | Aug 2020 | FY20 YTD | FY20 Budget | Percent of Budget Used |
|--------------------------------------|----------------|------------------|------------------|------------------------|
| Specialty Care | | | | |
| Ancillary Services | 7,022 | 21,340 | 100,000 | 21% |
| Cardiology | 19,814 | 99,820 | 150,000 | 67% |
| Consultation Services | 0 | 0 | 75,000 | 0% |
| Dental Specialty | 48,956 | 792,937 | 1,000,000 | 79% |
| Dermatology | 385,798 | 718,813 | 550,000 | 131% |
| Durable Medical Equipment | 64 | 17,050 | 115,000 | 15% |
| Ear, Nose & Throat ENT | 37,459 | 304,088 | 400,000 | 76% |
| Endocrinology | 43,889 | 199,255 | 300,000 | 66% |
| Gastroenterology | 94,008 | 722,559 | 1,650,000 | 44% |
| General Surgery | 12,299 | 132,979 | 300,000 | 44% |
| Gynecology IPU | 416 | 11,890 | 100,000 | 12% |
| Nephrology | 0 | 0 | 200,000 | 0% |
| Oncology | 36,074 | 375,206 | 700,000 | 54% |
| Ophthalmology | 53,950 | 707,945 | 1,725,000 | 41% |
| Orthotics & Prosthetics | 13,381 | 113,014 | 200,000 | 57% |
| Podiatry | 15,158 | 59,725 | 250,000 | 24% |
| Pulmonology | 56,170 | 267,998 | 375,000 | 71% |
| Rheumatology | 22,959 | 113,429 | 150,000 | 76% |
| Specialty Care | (663) | 34,037 | 450,000 | 8% |
| Wound Care | 9,595 | 28,757 | 150,000 | 19% |
| Total Specialty Care | 856,349 | 4,720,842 | 8,940,000 | 53% |



Questions ? Comments ?